

# Samantha Dolynchuk

Chief Operating Officer



## Education

### Bachelor of Science

Environmental Science  
University of Denver

## Previous Positions

### Director of Performance Optimization

UCOR  
Oak Ridge, Tennessee

### Deputy Chief Operating Officer

UCOR  
Oak Ridge, Tennessee

### Chief of Staff

UCOR  
Oak Ridge, Tennessee

### Project Controls Manager

UCOR  
Oak Ridge, Tennessee

### Project Manager

Tetra Tech, Inc.  
Oak Ridge, Tennessee

### Project Manager

Envirogen, Inc.  
Portland, Oregon

### Environmental Scientist

Envirogen, Inc.  
Canton, Massachusetts

Samantha Dolynchuk is UCOR's Chief Operating Officer. In this role on the company's Executive Leadership Team, she oversees End State Cleanup Delivery, Critical Projects, Waste Management and Operations, Program and Sustainability Management, and Performance Optimization. She also serves as Executive Sponsor of UCOR's Women's Employee Resource Group.

Samantha has nearly 30 years of experience managing environmental cleanup and remediation projects for the Department of Energy, Department of Defense, and commercial clients. Her diverse background has proven effective in managing cross-functional and matrixed teams and in proactively engaging senior leadership, clients, and stakeholders.

Under her leadership as Director of Performance Optimization, UCOR developed a system planning tool for UCOR's Integrated Cleanup Sequence. The tool has enabled UCOR to evaluate both current and future execution strategies.

She previously served as UCOR's Deputy Chief Operating Officer (COO), Director of Performance Optimization, and Chief of Staff. As Deputy COO, she was integral in leading the delivery of the final soil remediation at East Tennessee Technology Park (ETTP), deactivation and demolition (D&D) at Oak Ridge National Laboratory's (ORNL) Central Campus, and future D&D of former mercury-use buildings at Y-12 National Security Complex. Additional outcomes included leading the final integration of all UCOR and Transuranic Waste Processing Center (TWPC) programs, developing a Life Extension Strategy for TWPC, and serving as a key member of UCOR's Strategic Plan Development Team.

As Chief of Staff, she worked to create synergy across UCOR's executive leadership team, the Department of Energy (DOE), and other key stakeholders. Specific outcomes included developing a strategy and implementing an Enterprise Risk Management (ERM) system that included recruiting and building an ERM team and benchmarking other ERM systems. Additionally, she provided leadership and strategic initiatives to advance UCOR's mission and value within the State of Tennessee and nationally.

Under the previous ETTP contract, she was the senior project manager for the Y-12 National Security Complex and ORNL D&D projects with annual budgets of approximately \$90 million. She was instrumental in adding approximately \$500 million to the baseline scope to maintain momentum in UCOR's cleanup work. This additional funding supported transitioning workers to ORNL and Y-12 as well as reaching FY 2021 end states.

Samantha led a team of project managers through the successful transition of workers from ETTP to Y-12 and ORNL, which involved accelerating infrastructure mobilization. As a result, UCOR successfully demolished the 18-acre Y-12 Biology Complex and transferred that property in 2022 for Y-12's construction of a new Lithium Processing Facility. This demolition and other end-state achievements at ORNL and Y-12 are focused on reducing risk and providing land for modernization and enduring science and national security missions.

She has served on the boards of directors for the East Tennessee Project Management Institute and the United Way of Anderson County and chaired its funds distribution panel for more than a decade. Samantha received a Bachelor of Science degree in environmental science from the University of Denver.