

Fiscal Year 2015 Annual Review



Company overview

URS | CH2M Oak Ridge LLC (UCOR) combines the capabilities of AECOM, a premier, fully integrated professional and technical services firm that does business worldwide, and CH2M, the United States' largest environmental firm. Along with our team subcontractor, Restoration Services Inc., we are committed to the longterm cleanup success at the U.S. Department of Energy (DOE) Oak Ridge Reservation. Our team members have cleaned up some of the most complex and challenging nuclear facilities in the United States at DOE sites such as Rocky Flats, Colorado; the Savannah River Site, South Carolina; the Mound Site, Ohio; and the Idaho Cleanup Project near Idaho Falls. Our team's worker safety programs, regulatory management process, and demolition and waste management techniques are proven and effective, applying two decades of lessons learned in safely razing and disposing of highly contaminated buildings and restoring the environment. We are using this experience to safely address the tough challenges associated with cleaning up the East Tennessee Technology Park (ETTP) and other DOE Oak Ridge Reservation sites.

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Continuing to build on our investment-worthy brand



Witnessing our progress

UCOR has made tremendous progress in Fiscal Year 2015, including demolition of the K-31 gaseous diffusion building (the last section being demolished is pictured above). Several dignitaries and local leaders visited the site to view our progress, including, at top, Dr. Elizabeth Sherwood Randall, Deputy Secretary of Energy (far right); middle photo, U.S. Sen. Bob Corker (left); and at bottom, Mark Whitney, Principal Deputy Assistant Secretary for Environmental Management.

Message from the President

In Fiscal Year 2015, UCOR made great strides not only in cleaning up East Tennessee Technology Park (ETTP), the former Oak Ridge Gaseous Diffusion Plant, but also in laying the foundation for future cleanup work on the U.S. Department of Energy's (DOE's) Oak Ridge Reservation.

Our most notable achievement during the fiscal year was completion of the K-31 Building demolition project, which was accomplished ahead of schedule and under budget thanks to the cooperative efforts of our work force, labor unions, and DOE. Removal of this building marked the fourth of five gaseous diffusion facilities to be demolished at ETTP. At the end of the fiscal year, we were completing deactivation of the final gaseous diffusion facility, the K-27 Building, with demolition to begin afterward. Its demolition, anticipated to be completed in 2016, will mark the first ever gaseous diffusion plant cleanup in the world. Completing this project will make DOE's Vision 2016-completing gaseous diffusion cleanup by the end of 2016-a reality.

DOE's goal is to convert ETTP into a private sector industrial park, attracting new jobs and investments, and our cleanup operations are key to that plan. We demolished several small facilities near the K-31 Building to open up that portion of the site for commercial use as part of DOE's Reindustrialization Program.

At the Oak Ridge National Laboratory (ORNL), to address a seep that was discovered in the 60-year-old Oak Ridge Research Reactor's pool, we removed high-risk irradiated components. The components were shipped for disposition, the pool capped, and draining operations were initiated.

Expanding from Vision 2016, DOE's Vision 2020 encompasses completing all ETTP cleanup by the end of 2020. Planning is already beginning for demolition of K-1037, where barrier material that separated uranium isotopes was produced. We will bridge this and other demolition projects—including the Poplar Creek facilities and the K-1220 Centrifuge Building-in a sequential manner to ensure the most efficient and stable use of our workforce and to avoid staffing peaks and valleys. Vision 2020 also includes construction of historic preservation facilities at ETTP to commemorate its place in history.

Finally, DOE's Vision 2024 involves expanding cleanup activities to high-priority, critical Y-12 National Security Complex and ORNL challenges, including mercury and central campus cleanup. At Y-12, we completed the conceptual design for the Outfall 200 Mercury Treatment Facility. We've also begun initial planning and design of the Environmental Management Disposal Facility, a waste disposal site that is planned to be constructed on the Oak Ridge Reservation. Building this facility is essential because the current waste repository, called the Environmental Management Waste Management Facility, will reach full capacity before cleanup operations are completed.

As always, our top priority is safety. I'm extremely proud that we received DOE's Voluntary Protection Program (VPP) Star status, which is awarded only to the safest sites in the DOE complex. Thanks to our safety focus as well as our ability to work efficiently-returning \$1.12 worth of work for every dollar invested in UCOR-DOE has extended our contract through 2020. We've worked hard for these achievements, partnering successfully with DOE and our labor unions, and we'll continue working hard to be good stewards of taxpayer dollars and safely delivering on our promises.



Ken Rueter President and Project Manager

UCOR achieves DOE VPP star status

DOE has awarded UCOR its Voluntary Protection Program (VPP) Star status, a level achieved only by the safest sites in the DOE Complex. VPP promotes safety and health excellence through cooperative efforts among labor, management, and government at the DOE contractor sites.

In the notification, Matthew Moury, Associate Under Secretary for Environment, Health, Safety and Security, stated, "Your efforts truly demonstrate the value of the DOE-VPP process, and we look forward to your continued cooperation as you perform your vital mission and your pursuit of excellence."



UCOR celebrates receiving VPP Star status.

UCOR has strong safety culture

The UCOR safety culture has a solid foundation based on a high degree of personal accountability, firm management support, and a continual questioning attitude, according to an in-depth study completed in FY 2015 by Oak Ridge Associated Universities.

The purpose of the evaluation was to identify strengths and weaknesses of the UCOR safety culture and help focus future safety-related improvement initiatives. Data collection methods included a written survey, focus groups, and management interviews. A total of 588 employees-or more than 50 percent of the UCOR workforce-participated

FY 2015 Safety Performance DOE 1.25 goal: 1.00 Incident Rate Per 200,000 Hours Worked 1.00 DOE .75 goal: 0.50 .50 0.95 0.39 .25 **Days Away Restricted** Total Recordable or Transferred Rate **Injury Rate**

Exercise provides learning opportunities

Each year, DOE conducts a full participation emergency exercise at one of the three Oak Ridge Reservation facilities (ETTP, ORNL, and Y-12) that is designed to evaluate the emergency preparedness and self-help capabilities amid simulated emergency response activities. The exercise was held at ETTP in 2015, and a tornado touch-down was the scenario.

According to Lorena Williams, Emergency Management Analyst, the theme for this year's exercise represented the upper end of the consequence spectrum required to be addressed in emergency planning and emergency response programs for DOE HAZMAT facilities.

"We encouraged our planning and development team to push the envelope for this year's exercise, which took seven months to plan," said Jerry Foster, Exercise Coordinator.

The exercise team included 200 UCOR employees, Protective Force, City of Oak Ridge police and fire departments, DOE personnel, ORNL, the Tennessee Emergency Management Agency, the City of Oak Ridge, emergency responders, and Joint Information Center officials.

"This was an ambitious exercise, and it should provide many valuable learning opportunities for the site," said Debra Gentile, DOE Headquarters Evaluator.

DOE's Wendy Cain and UCOR's Michelle McNutt lead the Emergency Operations Center during the exercise.

UCOR sponsors regional safety forum

UCOR was a Title Sponsor for Safety Fest TN 2015, a regional safety forum featuring various classes and demonstrations. The event was held Sept. 14-18. More than 1,300 class seats were reserved by 850 people representing 172 companies, institutions, and organizations from 79 cities that span six states. More than 60 classes, including Hispanic Outreach efforts, were held at the New Hope Center, the Pollard Technology Conference Center, the Tennessee Laborers' Training Facility, and two local churches. Safety-related demonstrations included a live line high voltage unit, fall protection, a rollover simulator, chain saw safety, hands on fire extinguisher use, and tree stand safety. UCOR also provided the use of the AECOM slip simulator.



Makeup is applied to "victims" to make their injuries seem more real and test emergency responders' triage system.



Eleven UCOR and subcontractor employees provided nine classes during the event (42 hours of classroom instruction).



K-31 Building demolition completed

UCOR completed demolition of the K-31 Building at ETTP in June 2015, marking the removal of the fourth of five gaseous diffusion buildings at the former uranium enrichment site.

ETTP, once called the Oak Ridge Gaseous Diffusion Plant, was built as part of the Manhattan Project in the 1940s to enrich uranium for the atomic bombs that would end World War II. The site later produced enriched uranium for commercial and defense purposes. Operations ceased in 1985, and the site was permanently shut down in 1987. DOE then began cleanup operations, which includes demolition of many of the buildings at the site.

The 750,000-square-foot K-31 Building was built in 1951. As part of a cleanup project in 2005, most of the hazardous materials were removed from the facility, leaving its shell to be demolished. UCOR began demolishing the building in October 2014 and completed demolition ahead of schedule and under budget.

"We have a tremendously talented workforce that is driving work forward and an excellent partnership with our cleanup contractor UCOR," said Sue Cange, Manager of the Oak Ridge Office of Environmental



K-31 before and after demolition.



Management. "Together, we are safely and efficiently transforming ETTP and making clean land available for future reuse."

With the demolition of K-31, only one gaseous diffusion building remains at ETTP-the K-27 Building. At the end of the fiscal year, UCOR was deactivating the 383,000-square-foot facility to prepare it for demolition, working toward DOE's Vision 2016 initiative to demolish all gaseous diffusion facilities by 2016.

UCOR President and Project Manager Ken Rueter credits cooperative partnerships with completing the project safely and ahead of schedule. "With a lot of cooperation among DOE, UCOR, and our labor partners, we were able to safely complete this demolition project and help move DOE one step closer to privatizing the ETTP site."

Under DOE's Reindustrialization Program, property at ETTP is being transferred to the private sector as the agency works to make the site a commercial industrial park. Cleanup at the site is paving the way to achieve DOE's goal and creating a safer environment.



Sue Cange at K-31 completion event.

Demolition of various buildings opens up mega-site for private sector use

In addition to completing K-31 Building demolition, buildings that supported the gaseous diffusion operations at K-31 and K-33 were removed to open up the area for use by the private sector

(see p. 9 for more information). Other ancillary buildings that were demolished include the Demolition of four support pedestals remaining from the tear-K-892 fire and raw cooling water pump house and the K-892-Y down of Building K-791 in the late 1990s was safely completed in recirculating cooling water sludge softener. February 2015.

The pedestals were built as part of Building K-791 in the early 1950s to support the synchronous condensers that regulated power to the K-33 Building during gaseous diffusion operations. The pedestals were constructed of formed concrete and rebar. Each pedestal was 30 feet x 18 feet x 18 feet with a wall thickness varying from 40 inches to 52 inches.

Demolition was completed on the K-761 Switch House, which was the power distribution and electrical switching station for the K-31 Building. The 14,640-square-foot, five-story building was built in the early 1950s, and after K-31 ceased operations in 1985. K-761 was shut down. Activities were then limited to routine



Demolition of K-31 and other smaller facilities has opened up a large parcel of land for private sector development.

surveillance and maintenance, storage of various types of waste containers, and the occasional removal of process equipment items for shipment to other gaseous diffusion plants.



K-761 demolition.

K-27 being readied for demolition

K-27's demolition will mark the first-ever complete gaseous diffusion complex cleanup.

At the end of the fiscal year, UCOR began removing transite paneling and other asbestos-containing material from the K-27 Building, one of the final steps before demolition begins. Building demolition is anticipated to be completed in 2016.

The building is one of DOE's highest priorities at ETTP due to its risk and deteriorated state. The K-27 Building is similar in design to the already-demolished K-25 Building. It spans more than 8 acres and is approximately 900 feet long, 400 feet wide, and 58 feet tall.

Characterization of the building structure, equipment, and piping was completed for the purpose of waste disposal. A total of 105 samples of the building structure and 184 samples of equipment and piping were collected. Oil and other fluids were drained from various equipment. The application of polyurethane foam in process gas equipment, the off-site shipment of sodium fluoride traps, the removal of technetium (Tc)-99 cylinders, and the removal of high-risk equipment were completed. Removal of



Preparing K-27 for demolition requires a great deal of predemolition work, including equipment removal. Above, a worker moves a seal exhaust line.

process gas equipment from the cell floor in two units of the building was completed. Other project activities completed in FY 2015 include sealing slab penetrations, installing storm water berms, and preparing waste disposal documents.



K-27 Building.

Components removed from 60-year-old reactor pool in preparation for draining

To address a seep discovered at the 60-yearold Oak Ridge Research Reactor at ORNL, UCOR removed irradiated components from the reactor's pool in preparation for draining it. The removal was an important step in addressing the seep in the 25,000-gallon pool discovered in September 2014.

The reactor was shut down in the late 1980s, but radioactive components continued to be stored in the pool. In August 2015, four of the largest components, representing 96 percent of the radioactivity in the pool, were removed. A concrete cap was then installed over the top of the pool. UCOR began draining the structure in early FY 2016. The drained water was treated at an on-site facility

After draining, the pool will be fogged with a material to seal in any loose contamination. All remaining openings will be sealed, and the facility will go into surveillance and maintenance mode



Concrete cap placed over the Research Reactor pool.

Projects



Research Reactor project team standing with the cask that contains the removed irradiated components.

Projects

UCOR contract extended

DOE has exercised options extending its contract with UCOR for an additional four years, setting the stage for the next phase of environmental cleanup on the Oak Ridge Reservation through 2020. Under the contract extension, UCOR will complete ETTP cleanup while performing ongoing EM missions such as facility surveillance and maintenance and various waste management operations at ORNL and Y-12.



The dewatering bag is being moved from its yellow frame into a shipping container.

New sludge preparation saves \$80,000/year

UCOR's Liquid and Gaseous Waste Operations (LGWO) at ORNL has implemented a new process for preparing sludges for shipment and disposal that will save more than \$80,000 per year.

The LGWO project generates various sludges during the wastewater treatment process that must be dewatered, or drained, before being shipped for disposal. The dewatering process that had been used involved placing PVC tubing in the bottom of a 90-cubic-foot box and sluicing the sludge into the box. Suction would then be applied to the PVC tubes to remove water. which would take a couple of months.

The new process takes only 72 hours and involves placing the sludge into a dewatering bag that is inside a dewatering frame. Vacuum is applied to the frame, which helps pull water out, reducing the moisture content to about 44 percent, compared with 60 percent or more using the old method.

Power Integration Group assists with ETTP cleanup

UCOR completed the downsizing, packing, transportation, and disposal of more than 300 utility poles that have accumulated over the many years of utility operations at ETTP. The Pole Yard at the site was established as a holding area for ETTP utility poles that had to be removed from service due to damage or weather degradation.

The ETTP Power Integration Group routinely inspects utility poles and identifies those that have reached their life expectancy. Poles removed as a result of the inspection are staged for disposal at the Pole Yard. UCOR relied on the efforts of a joint team comprised of



Knoxville Building Trades and Technical and Field Engineering to safely handle, transport, and dispose of 70 truckloads of accumulated poles

Reindustrialization supports land reuse

As cleanup has progressed extensively at ETTP, more large parcels are becoming available for transfer. The completion of K-31 demolition allows for the first parcel of more than 200 contiguous acres that can be developed for large scale, heavy industrial projects at Heritage Center Industrial Park. This area has been approved for transfer by the U.S. Environmental Protection Agency and the Tennessee Department of Environment and Conservation. Transfer of the land is expected to take place in 2016. This transfer will be the second largest in the history of the program



Additionally, a large area of 170 acres at the southeast corner of ETTP has been

approved for transfer to Metropolitan Knoxville Airport Authority for a potential airport project. The general aviation airport runway will accommodate small corporate jets, private airplanes, and EMS aircraft. In 2015, DOE began draft documentation for future property transfers of large industrial parcels at the Former Powerhouse Area and Duct Island, both at the western end of the site.

In the past year, three new businesses have begun operations at ETTP. This year also saw the construction of Powerhouse Six, the third and largest solar array on site. Powerhouse Six is a 1MW solar array on five acres of former DOE land, providing electricity to the Tennessee Valley Authority through the City of Oak Ridge. Heritage Center has also established numerous greenway areas, as well as an arboretum certified by the Tennessee Urban Forestry Council.

Historic preservation initiatives advance

As FY 2015 closed, work continued on plans to permanently commemorate the K-25 site under terms of a Memorandum of Understanding (MOU) among DOE and historic preservation agencies and other interested parties. Signed in August 2012, the MOU outlined the preservation strategy for the site, including a K-25 Virtual Museum on the Internet.

At fiscal year's end, DOE and UCOR prepared to launch the new website, which tells the story of the K-25 facility and its contributions to defense.



energy, and technology advancements. The site features a timeline chronicling the road to the atomic bomb via East Tennessee; a K-25 site tour where the visitor can "walk" through decades of skyline changes; a glimpse of daily life in the construction camp known as Happy Valley; and a sneak preview at preservation efforts planned to commemorate the 70-year-old site.

The website also offers visitors an opportunity to learn about the K-25 gaseous diffusion process and the heroic human effort that helped to bring World War II to an end. The site can be accessed at www.k-25virtualmuseum.org.

Projects



The virtual museum website offers a timeline chronicling the road to the atomic bomb and also features a K-25 virtual tour.

FY 2015 Performance		
(\$1,000)		
	UCOR's FY 2015 Performance	Contract to date
Budgeted cost of work scheduled	\$281,713	\$1,212,805
Budgeted cost of work performed	291,186	1,244,869
Actual cost of work performed	255,762	1,113,428
Schedule variance	9,473	32,064
Cost variance	35,424	131,441

FY 2015 Cost Performance Index

1.14

Contract to date: 1.12, \$131M favorable

The cost performance index (CPI) is the measure of the efficiency of expenses spent. CPI is equal to budgeted cost divided by actual cost. A value higher than one indicates a favorable condition, while a value under one would be considered unfavorable.



The schedule performance index (SPI) is the measure of schedule efficiency. It is predictive of whether a project will finish ahead of schedule, on time, or behind schedule. A value higher than one indicates ahead of schedule, while a value under one would be behind schedule.

Through the end of FY 2015 (50 months into the contract), UCOR has completed \$1.245B worth of work for \$1.113B and is three percent ahead of schedule.



UCOR provides support to the local community

UCOR continued to play an important role in the life of Boys and Girls Club (Anderson and Roane counties) the community during the year. UCOR's community support received \$5,000 UCOR Oak Ridge Velo Classic Bicycle Race received was manifested in hundreds of volunteer hours donated by the UCOR workforce to local causes and in substantial financial \$2,500 contributions by the company and individual employees. Court Appointed Special Advocates for Children of the In FY 2015, UCOR donated more than \$212,000 to local Tennessee Heartland (CASA), which provides a voice for charitable agencies and educational institutions. This amount is abused and neglected children, received \$2,500 in addition to the UCOR United Way campaign, which raised The Oak Ridge Art Center received a \$3,000 contribution

more than \$100,000 from fund-raising events and pledges on a \$15,000 commitment for purchase of new lighting fixtures. during the year. Support in the amount of \$5,000 was also provided to the Secret

Looking ahead to 2016, UCOR management has re-City Festival in Oak Ridge with similar contributions going to focused the company's giving program to place emphasis on the Foothills Land Conservancy and Legacy Parks Foundation three key areas of local need: children's advocacy, illiteracy and to promote trails and parks as part of a wellness focus. UCOR education, and health and wellness. also sponsored an Angel Tree program that provided gifts to UCOR's community support in FY 2015 included the numerous needy children in the local area.

In addition to financial contributions, the community also continued to benefit from the time and talent of UCOR managers and employees who serve on various boards and agencies and lend their experience and expertise to key organizations. These UCOR also teamed with the United Steel Workers Women include the East Tennessee Economic Council; United Way; Energy, Technology and Environmental Business Association; Oak Ridge Public Schools Education Foundation: Court-Among the contributions made in FY 2015: Appointed Special Advocates; Emory Valley Center; Legacy Parks Foundation; Boys and Girls Club; and the Oak Ridge stallment on a \$100,000 commitment to the Center, which Recreation and Parks Advisory Board.

company's mini-grants program, which provided funding to local schools for science, technology, engineering, and math projects. UCOR awarded mini-grants to 33 schools in Anderson, Knox, Loudon, Morgan, and Roane counties. of Steel and the Kingston Reserve Police Department to conduct a holiday food drive for local needy families. • Emory Valley Center received \$20,000, the latest in-

- serves children and adults with disabilities
- The University of Tennessee received a \$50,000 installment payment for a UCOR faculty fellow in the Nuclear Engineering Department

UCOR and subcontractor employees donated more than 2,000 jars of peanut butter to Second Harvest Food Bank, East Tennessee's largest hunger-relief charity.



Community

UCOR partners with others for success

Successful partnerships enhance UCOR's cleanup capabilities, contribute to timely completion of project milestones, and add value to the company's investment-worthy brand. UCOR values its partnerships with a supportive community, talented small businesses, and capable unions.

During FY 2015, UCOR President and Project Manager Ken Rueter reached out to local community leaders to establish the Oak Ridge Cleanup Advisory Council with the goal of creating an ongoing dialogue between the community and the Council's partners-UCOR, Consolidated Nuclear Security LLC, and UT-Battelle-the companies overseeing the major Oak Ridge Reservation sites.

Council members representing broad segments of the community meet quarterly to provide suggestions and recommendations to the management of UCOR, Y-12, and ORNL to advance Oak Ridge Reservation-wide cleanup activities.

FY 2015 also saw further strengthening of the cooperative working relationships between UCOR and its labor partners-the Knoxville Building and Construction Trades Council, the Atomic Trades and Labor Council and United Steel Workers Local 9-288.



In July, Veterans Contracting Solutions Group LLC became the first company to graduate from the DOE Mentor/Protégé Program with UCOR. The program helps small businesses enhance their capabilities to perform subcontract services. UCOR Small Business Manager Karen Reeve (left) and UCOR President Ken Rueter (right) present the graduation certificate to Dave Hayner, the company owner.

UCOR hosted senior representatives of United Steel Workers International during a visit to Oak Ridge during the year. Ted Myers, UCOR Administrative Services Manager, and Len Morgan, Labor Relations Manager, met with union leaders in Washington, D.C. Also during the year, UCOR President and Project Manager Ken Rueter continued the President's Forum. whose membership includes each local union and council president and vice president.

Other partnering highlights during FY 2015 include:

- Monthly President's meeting with union stewards and safety advocates. UCOR President and senior staff met with the unions and worked to resolve any issues that arose.
- Monthly Union Management Administrative Committee meeting. This meeting is with the Knoxville Building and Construction Trades Council, union affiliates, and signatory contractors.
- Oak Ridge Labor Management Prayer Breakfast. UCOR continues to be a senior sponsor of this event, a celebration of labor and management working together.
- 3rd Annual UCOR/United Steel Workers Charity Golf Tournament benefitting East Tennessee Children's Hospital. 28th Annual Tennessee Labor Management Foundation Conference, Nashville. UCOR is a senior sponsor for this event. Nineteen management and union representatives attended this year's meeting, where UCOR received an Award of Excellence recognizing the company's close working relationship with its union partners.
- Mentor/Protégé: UCOR helps develop small businesses and graduated a business from its program in FY 2015.



Several employees volunteered to assist with a charity golf tournament for East Tennessee Children's Hospital that UCOR cosponsored with United Steel Workers.

EPA recognizes ETTP with "green" award

The U.S. Environmental Protection Agency gave ETTP a Federal Green Challenge Award during the fiscal year, recognizing the company's efforts to reduce its electronic footprint.

The award denotes excellence in purchasing greener electronics, success in reducing the impact of electronics during use, and managing used electronics in an environmentally safe manner.

Labor-management group honors UCOR

The Tennessee Labor Management Foundation presented UCOR with an Award of Excellence during the year in recognition of the company's performance and close working relationships with its union partners.

The award is based on leadership, involvement, and visibility in developing and maintaining a quality workforce and an environment for cooperative labor-management



relations within the organization. The Tennessee Labor Management Foundation provides a forum for the state's top executives, union leaders, academics, and decision makers.

NRC recognizes UCOR

UCOR was recognized by DOE and the Nuclear Regulatory Commission for excellence in reporting to the federal Nuclear Materials Management & Safeguards System (NMMSS). The recognition was based on UCOR's reporting to the NMMSS database during the K-25 D&D Project.

A centralized U.S. government database, NMMSS tracks and accounts for source and special nuclear material to ensure it has not been stolen or diverted to unauthorized users.



Safety performance recognized by NSC

UCOR's outstanding safety performance was recognized by the National Safety Council (NSC) during 2015 when the workforce surpassed 3 million hours without a lost workday away case. In accruing this record, UCOR maintained its signature commitment to safety that goes well beyond basic requirements and continues to serve as a role model for others.

Sustainability practices recognized by DOE

UCOR's Information Technology department aggressively pursued reducing waste and costs related to printing practices, removing a third of site printers, emphasizing black-and-white versus color printing, and encouraging two-sided printing.

DOE recognized this effort by awarding it the DOE Sustainability Award.

The effort has saved \$92,600 through paper and toner reduction. The paper use reduction translates to almost 14,000 kWh of energy saved and 23,000 gallons of wastewater reduced in paper manufacturing.

DOE's Sustainability Performance Office sponsors annual Sustainability Awards to recognize outstanding sustainability contributions of individuals and teams at DOE facilities across the country. DOE Sustainability Awards celebrate excellence in energy, water, and vehicle fleet management, as well as achievements in projects representing exemplary sustainability practices.

Contract Performance: A Quick Look*

\$1.245 billion worth of work delivered for \$1.113 billion 77 percent of subcontracted work awarded to small businesses (\$436 million) 46,340 truckloads of waste safely disposed 3,309,786 safe miles traveled 4.1 million square feet of buildings demolished *Through September 2015

Environmental Management Waste Management Facility (DOE's on-site disposal facility managed by UCOR)

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P. INC. SALED

